

ANNUAL REPORT 2010



THE WORLD JUSTICE PROJECT

OVERVIEW

The World Justice Project (WJP) is a non-profit 501(c)(3) tax-exempt organization. Our mission is to lead a global, multidisciplinary effort to strengthen the rule of law for the development of communities of opportunity and equity.

The World Justice Project is based on two complementary premises:

1. The rule of law is the foundation for communities of opportunity and equity.
2. Multidisciplinary collaboration is the most effective way to advance the rule of law.

We believe that the rule of law is the cornerstone to improving public health, safeguarding civic participation, ensuring security, and fighting poverty. Our multinational, multidisciplinary efforts are dedicated to stimulating government reforms that enhance the rule of law, developing practical programs on the ground in support of the rule of law, and increasing awareness about the concept and impact of the rule of law.

PROGRAM AREAS

Through a three-pronged approach, The World Justice Project advances a global multidisciplinary movement that believes the rule of law is as fundamental to the thinking and work of all professionals as it is to lawyers.

Mainstreaming

Through action-oriented outreach meetings across the world, the World Justice Forum, and the Opportunity Fund, the WJP helps integrate the rule of law into a broad array of disciplines.

WJP Rule of Law Index®

The Index is a robust, comprehensive assessment tool to measure the rule of law and is designed to provide governments, inter-governmental organizations, businesses, academics, and civil society with original data and practical information. It serves as a tool to plan targeted, effective legal reforms.

Scholarship

The WJP supports and generates original research that examines the contributions of the rule of law to various aspects of economic, political, and social development.

FOREWORD

It is our privilege to present you with the 2010 Annual Report of The World Justice Project, the first since it became an independent 501(c)(3) non-profit organization. From a concept in 2006, The World Justice Project has come a long way in a short period of four years, with prolific growth in concrete programs and intense institution-building in 2010.

As we recall, 2010 began with a devastating earthquake in Haiti and ended with widespread protests in Tunisia. We hope that this report provides an insightful overview of our work in this historical context. In reviewing our mission, programs, and activities, we also hope you will bear in mind such questions: What is the rule of law? Why does the rule of law matter? How can we work together to advance the rule of law?

Though seemingly an abstract concept, the rule of law directly affects people's daily lives. Strengthening the rule of law is not simply the job of lawyers and judges. In Haiti, for example, engineers are advocating for stronger building codes for reconstruction after the earthquake.

As the revolutions in Tunisia and Egypt have demonstrated, governments not accountable to the rule of law cannot sustain themselves, especially as educated young people become restless for better lives. Further, peace and security do not result from democracy and fair elections alone. The rule of law is a vital part of a better future.

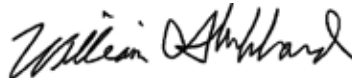
We urge leaders around the world in government, nongovernmental organizations, and the private sector to focus attention and resources on reinforcing the rule of law.

We thank our donors, partners, and those who have provided expertise and undertaken pro bono work on behalf of The World Justice Project.

Sincerely,



William H. Neukom
Founder, President, and CEO



William C. Hubbard
Chairman, Board of Directors



Juan Carlos Botero
Interim Executive Director and
Rule of Law Index Director

2010 MILESTONES

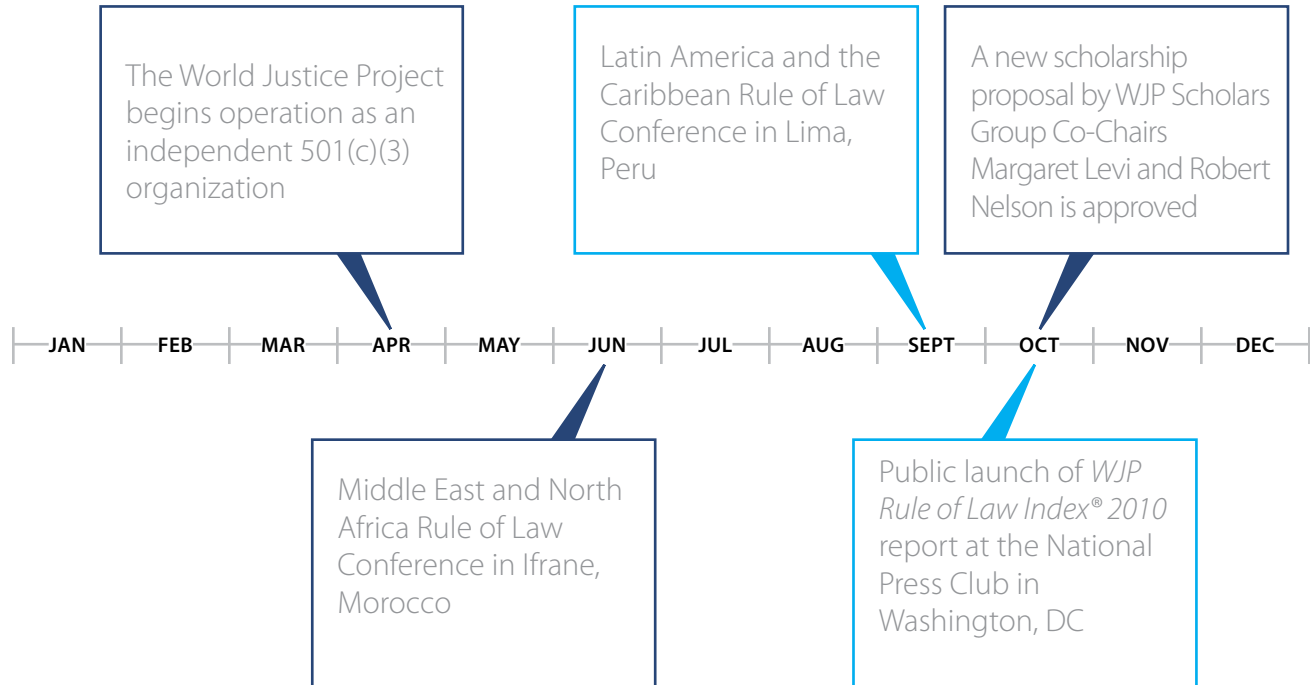


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MAJOR ACHIEVEMENTS

MAINSTREAMING

“It is extremely important that the rule of law no longer be perceived only as business for lawyers...It is something for every single person—from the rural people in the fields through the fisherman up to the MP’s, the judges. Everyone should feel that the rule of law is part of his or her property.”

Adama Dieng

Assistant Secretary-General, United Nations
World Justice Forum, Vienna, Austria

Mainstreaming makes rule of law advancement as fundamental to the thinking and work of other professionals as it is to lawyers and judges.

The WJP’s Mainstreaming programs assemble world leaders at global and regional meetings to inspire government reforms (whether directly or indirectly) and to incubate on-the-ground programs.

US MAINSTREAMING

The WJP supports outreach meetings aimed at strengthening the rule of law in the United States. Across the nation, representatives from state and local bar associations, law schools, and other local institutions worked with WJP leadership to sponsor state-level outreach

meetings. Multidisciplinary partnerships to strengthen the rule of law at the state and community levels were formed at these meetings.

Case Study - Teaching Kids about the Rule of Law

The WJP supports the Virginia Bar Association’s (VBA) Rule of Law Project in its statewide effort to enhance rule of law education in public and private schools. These sessions are taught by volunteer lawyers and judges who work with middle school civics teachers. Students learn about the origin, meaning, and applicability of the rule of law. During the 2010 school year, the Project was introduced to 43 school divisions throughout Virginia, and received praise for the significant impact of this collaborative educational program.

INTERNATIONAL MAINSTREAMING

Building on the success of the first and second World Justice Fora, as well as prior regional outreach meetings in Africa, South America, Asia, Europe, and North America, the WJP held two major mainstreaming meetings covering the Middle East and North Africa and Latin America and the Caribbean in 2010.

MAJOR ACHIEVEMENTS

MAINSTREAMING



The MENA Conference garnered both national and regional media coverage. Here, conference panelist and Al Jazeera Washington Bureau Chief Abderrahim Foukara is interviewed by Morocco's 2M TV.

Middle East and North Africa Rule of Law Conference

The WJP held its first regional mainstreaming meeting in the Middle East and North Africa (MENA) on June 25-26, 2010, in Ifrane, Morocco, bringing together 161 prominent leaders representing 19 professional disciplines and 17 MENA countries and territories.

The MENA Conference encouraged regional commitment to the rule of law, promoted interdisciplinary understanding of rule of

The conference addressed several issues facing the MENA region. Here (seated from left to right), former President of Romania and WJP Board Director Emil Constantinescu, former Prime Minister of Algeria Ahmed Benbitour, President of Qatar University and WJP Board Director Sheikha Abdulla Al-Misnad, and President of Al Akhawayn University Driss Ouaouicha speak on a panel entitled "Justice Reforms Using a Multidisciplinary Approach."

law, and developed the cross-fertilization of different ideas among participants through the prism of national, regional, and international standards.

Assembling into issue-specific working groups, participants developed 14 action plans reflecting regional and disciplinary

diversity, ranging in scope from educating women in Egypt on the rule of law, to improving adherence to environmental compliance laws in Lebanon through the use of traditional justice mechanisms.



MAJOR ACHIEVEMENTS

MAINSTREAMING

Latin America and the Caribbean Rule of Law Conference

A group of 100 leaders representing 24 countries and 17 professional disciplines from Latin America and the Caribbean (LAC) gathered in Lima, Peru, on September 8-10, 2010, to address rule of law issues critical to the region. This conference followed the WJP's first regional meeting in Latin America and the Caribbean, held in Buenos Aires, Argentina, in 2007.

The LAC Conference addressed several pressing rule of law issues, including government accountability, public security, and balancing economic development and the environment.



In the conference's working sessions, 14 cross-disciplinary action plans addressing such issues as security, environmental compliance, and social entrepreneurship were incubated.

By bringing together a diverse group of regional stakeholders, the WJP helped expand the multidisciplinary movement to create communities of opportunity and equity across Latin America and the Caribbean.

Jose Miguel Vivanco, Director of the Americas Division of Human Rights Watch, speaks on public security in the region, below. Other speakers included the General Counsel of the United States Environmental Protection Agency Scott Fulton and Former Justice of the Supreme Court of Peru Roberto MacLean.



MAJOR ACHIEVEMENTS

MAINSTREAMING

OPPORTUNITY FUND

Multidisciplinary Partnerships in Practice: Building the Rule of Law from the Ground Up

The WJP's Opportunity Fund was established to provide seed grants to the programs conceived at Mainstreaming events and supports rule of law initiatives all over the world. Since 2008 the Opportunity Fund has provided seed grants ranging from \$5,000 to \$50,000 to multidisciplinary rule of law projects incubated at WJP Mainstreaming events.

In 2010, the Opportunity Fund provided financial and technical assistance to 20 programs spanning over 20 countries on four continents and 17 professional disciplines. Opportunity Fund seed grants encouraged program ownership by local partners, innovative and multidisciplinary methods for implementation, and measurable impact with long-term sustainability.

The Opportunity Fund has two equally important objectives:

1. Strengthen the rule of law in countries around the world through multidisciplinary collaboration
2. Build a worldwide constituency of stakeholders committed to taking action to strengthen the rule of law

The WJP prioritized funding in such program areas as:

- » Access to justice for marginalized populations
- » Youth empowerment
- » Women and the law
- » Environmental justice

Through the Opportunity Fund, the WJP developed meaningful partnerships with a diverse set of populations, including the young Arab engineering community and rural farmers in the Caribbean.

In 2010, the WJP supported the following projects through the Opportunity Fund:

Access to Public Information and Women's Sexual and Reproductive Health in the City and Province of Buenos Aires

Asociación por los Derechos Civiles (ADC) - Argentina

Enhancing Capacity Building for Promoting Environmental Justice

Conserve Africa Foundation (CAF) - Benin

Promoting HIV/AIDS Employment Anti-Discrimination in China

China Global Fund Watch Initiative - China

Legal Empowerment for Domestic Violence Victims

Egyptian Woman Foundation for Law & Peace Culture (EWFLPC) - Egypt

MAJOR ACHIEVEMENTS MAINSTREAMING

Best Practices in Access to Justice for Children

End Child Prostitution, Child Pornography and Trafficking of Children for Sexual Purposes (ECPAT) Guatemala - Guatemala

Stabilization of Title to Land Holdings of Poor Farmers in Epin

Zanmi Lasante-PARIS (France) - Haiti

Legal Empowerment of the Urban Poor

Public Health Foundation of India (PHFI) - India

Advancing Legal Empowerment of the Poor through Religious Institutions

Religions for Peace - International

Doing Business in Iraq Guide

International Negotiation Institute (INI) - Iraq

Pilot Youth Parliament in Jaffa: Providing a Model for Youth Civic Engagement and Awareness in MENA Countries

Arab Jewish Community Center (AJCC) - Israel, Palestine

HIMA: Reviving Community Based Conservation Approach for Environmental Sustainability

The Society for the Protection of Nature in Lebanon; United Nations University Institute for Water, Environment and Health - MENA region

Rule of Law Empowerment for Young Engineers

World Federation of Engineering Organizations (Committee on Anti-Corruption) - MENA region

Protecting Indigenous Workers Rights in Oaxaca

DePaul University College of Law International Human Rights Law Institute - Mexico

Improving Administration of Justice through Mediation

CIMAR Centre de Mediation - Morocco

Multi-disciplinary Study and Advocacy Campaign on the Right to Access Information in Morocco

Hassan II University; Association Al Farabi de la Culture et d'Art - Morocco

Improving Women's Access to Justice

Women Aid Collective (WACOL) - Nigeria

Educating Social Entrepreneurs to Address the Rule of Law

Consejo Nacional para la Ética Pública-Proética - Peru

Best Practices in Access to Justice

Ciudadanos al Día - Peru

Justice for Women

The 50/50 Group of Sierra Leone - Sierra Leone

Environmental Law Education and Compliance in North and East Sri Lanka

Centre for Environmental Justice (CEJ) - Sri Lanka

MAJOR ACHIEVEMENTS

MAINSTREAMING

MAKING A DIFFERENCE: CASE STUDIES

The following profiles demonstrate the breadth and diversity of initiatives supported by the WJP through the Opportunity Fund, as well as the many other projects that were implemented with other independent sources of funding.

PROJECTS SUPPORTED BY THE WJP OPPORTUNITY FUND

Rule of Law Empowerment for Young Engineers

In the Middle East and North Africa (MENA) region, the Opportunity Fund supports a regional initiative

“This workshop is the best example that engineers should work together with other disciplines such as law and education to improve engineering ethics standards and fight corruption because together these disciplines will have greater expertise, resources, and influence.”

Kamel Ayadi

WFEO Immediate Past President

spearheaded by the World Federation of Engineering Organizations (WFEO) to fight corruption in infrastructure industries.

The program, which originated at the 2009 World Justice



By battling corruption in infrastructure industries, engineers in the Middle East and North Africa can help spur rule of law advances in business and government at large.

Forum, aims to empower over 100 young engineers in rule of law, anti-corruption, ethics, and leadership skills. Young MENA engineers have the potential to serve as catalysts to encourage and support ethical behavior and compliance with the rule of law in business and the government.

MAJOR ACHIEVEMENTS

MAINSTREAMING



After being assisted by Opportunity Fund grantee Public Health Foundation of India (PHFI), this tailor was able to finally get his “ration card,” allowing him and his family access to the subsidized food and health services they had been due, but denied, for months.

Legal Empowerment of the Urban Poor

Opportunity Fund grantee Public Health Foundation of India (PHFI), utilizing India’s recent Right to Information Act, is providing Delhi slum dwellers with improved access to health and sanitation services. PHFI has trained a cadre of workers and volunteers to assist urban

residents, particularly women and children, to establish their legal identity and access public health and sanitation benefits.

The program has had a number of positive results in the communities where it was undertaken. Residents have lobbied local government for more and cleaner wells, extended health clinic hours, and improved waste removal services, all while gaining a new sense of empowerment in their interactions with local government officials.

Justice for Women

In Sierra Leone, Opportunity Fund grantee the 50/50 Group is striving to make the rule of law accessible to marginalized women across the country. The 50/50 Group works with local experts to simplify and translate three 2007 laws about marriage, property, and domestic violence into the four main languages of Sierra Leone: Kiro, Mende, Temne, and Limba.

Tribal leaders are disseminating the simplified laws through a nationwide campaign featuring workshops and informational radio segments to reach women in all 14 districts of Sierra Leone.

MAJOR ACHIEVEMENTS

MAINSTREAMING



Without the radio programs produced by the 50/50 Group, many women in Sierra Leone would not know the basic rights and protections guaranteed to them.

PROJECTS IMPLEMENTED WITHOUT FINANCIAL SUPPORT FROM THE WORLD JUSTICE PROJECT

Central Authority for the Prevention of Corruption/Instance Central de Prévention de la Corruption (ICPC)

In Morocco, an innovative project was carried forward by a group of Middle East and North Africa Rule of Law Conference participants, designed during the conference's "Promoting Government Anti-Corruption Efforts" working session. The group, comprised of educators,

government officials, legal professionals, and civil society activists from around the region, reaffirmed that rule of law education is an essential component in the fight against corruption.

The project provided training for university students in Morocco and was led by the Central Authority for the Prevention of Corruption. The program was launched in December 2010 in commemoration of International Anti-Corruption Day and will be adapted to other MENA countries in the fall of 2011.

Rape Accountability and Protection Project (RAPP)

In Haiti, the Rape Accountability and Protection Project (RAPP) responded to the epidemic of rapes against poor Haitian women and girls following the January 2010 earthquake by providing legal services to victims seeking justice and compensation. The project also aims to deter future assaults by working with allies to transform the social context underlying the vulnerability of all poor Haitian women and girls to sexual violence.

MAJOR ACHIEVEMENTS

THE RULE OF LAW INDEX

The WJP Rule of Law Index® is a new, distinctive quantitative assessment tool designed by The World Justice Project. The Index offers a detailed and comprehensive picture of the extent to which countries adhere to the rule of law in practice.

The *WJP Rule of Law Index® 2010* report was publicly released on October 14, 2010, and is the culmination of more than three years of development, consultation, and vetting with academics, practitioners, and community leaders from over 100 countries and 17 professional disciplines.

The *WJP Rule of Law Index® 2010* provides detailed information and original data on the following 10 dimensions of the rule of law that are further disaggregated into 49 subfactors: limited government powers; absence of corruption; clear, publicized, and stable laws; order and security; fundamental rights; open government; regulatory enforcement; access to civil justice; effective criminal justice; and informal justice. Data findings from each of the 35 countries covered in the report are compared to the scores of other countries in its region and income group.

The WJP Rule of Law Index® fills a void unaddressed by existing indices, which only cover certain aspects of the

rule of law, and do not yield a full picture of rule of law compliance.

In October 2010, The European Commission's Joint Research Centre conducted a statistical audit of the *WJP Rule of Law Index® 2010*. It concluded that the Index is statistically and conceptually coherent. It found that the Index's conceptual framework is confirmed by principal component analysis, and that results are not biased by missing data, outliers, and asymmetric distributions. A global sensitivity analysis also found that overall, all country ranks lay within the simulated intervals and modeling assumptions.

In 2010, the Index covered 35 countries around the globe. It will expand to 65 countries in 2011 and 100 countries in 2012.



MAJOR ACHIEVEMENTS

THE RULE OF LAW INDEX

The Index provides a conceptual definition of the rule of law, as well as a measurement of the outcomes implied by this definition.

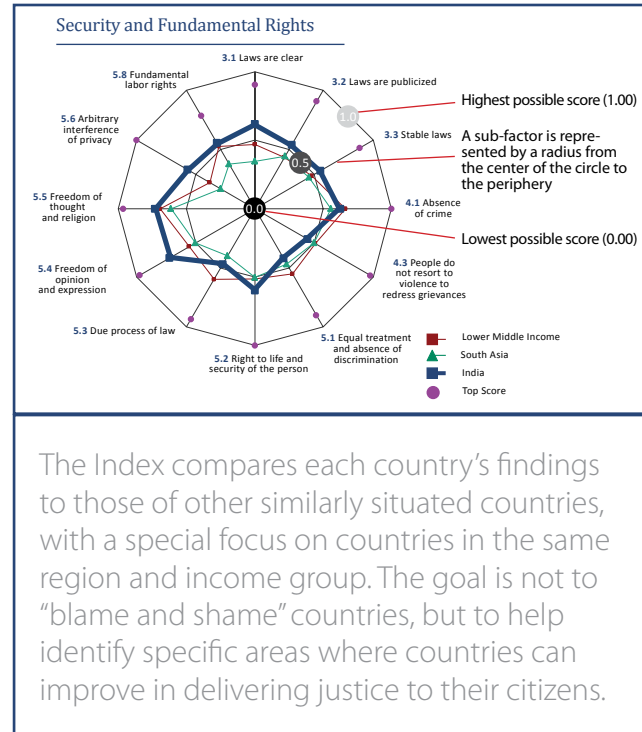
The WJP uses a working definition of the rule of law based on four universal principles:

1. The government and its officials and agents are accountable under the law.

2. The laws are clear, publicized, stable and fair, and protect fundamental rights, including the security of persons and property.

3. The process by which the laws are enacted, administered, and enforced is accessible, fair, and efficient.

4. Access to justice is provided by competent, independent, and ethical adjudicators, attorneys, or representatives and judicial officers who are of sufficient number, have adequate resources, and reflect the makeup of the communities they serve.



MAJOR ACHIEVEMENTS

THE RULE OF LAW INDEX

The Index is intended for multiple audiences. It serves as a reliable and independent data source for policy makers, businesses, academics, and civil society leaders to: (1) assess a nation's adherence to the rule of law in practice, rather than in theory; (2) identify a nation's strengths and weaknesses in comparison to similarly situated countries; and (3) track changes over time.

"The rule of law is the greatest driver of eradication of poverty and also of economic well-being; we see that in the hundred countries throughout the globe that we operate in. The rule of law also has a great deal to do with where we invest, how we invest, the extent of our investment, and how we expand in those countries... The Rule of Law Index provides a common language which allows progress to take place."

Brackett Denniston, III

Senior Vice President and General Counsel of General Electric

The comprehensive set of new indicators presented in the *WJP Rule of Law Index® 2010* assesses the rule of law from the perspective of the ordinary person, and examines practical situations in which a rule of law deficit may affect the daily lives of ordinary people.

"This kind of tool is exactly what is most important: a tool where we can exchange our intuitive knowledge of what's wrong and what's right for measurable data. And we can, from there on, acknowledge our progress."

Justice Ellen Gracie Northfleet

Former Chief Justice of Brazil and WJP Board Director

PRESENTATIONS

In 2010, the Index was presented to numerous audiences in civil society organizations, government, academia, and business, including the Organization for Economic Co-Operation and Development, the World Bank, the U.S. Department of State, the International Justice Mission, the Stanford and New York University schools of law, the University of South Carolina, the Hague Institute for the Internationalisation of Law, and LexisNexis.

"[The Index contains] the most sophisticated rule of law indicators developed so far..."

Hague Journal on the Rule of Law 2010

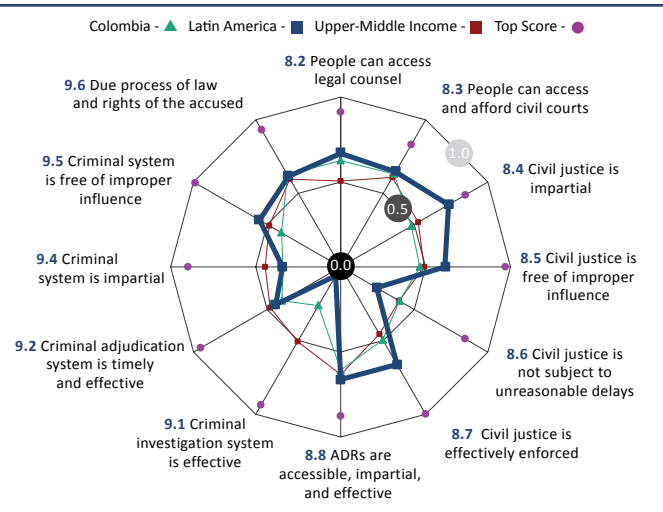
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MAJOR ACHIEVEMENTS

THE RULE OF LAW INDEX

IMPACT OF THE INDEX: A CALL FOR REFORM IN COLOMBIA

The Index has been cited by political leaders around the globe to corroborate their identification of strong and weak areas across rule of law dimensions in their countries. In October 2010, in his annual speech to the Colombian Judiciary, Colombian President Juan Manuel Santos used Index findings to underscore the need to reform the Colombian criminal investigation system—a reform that has been lagging for 15 years.



Gobierno le pide a la Corte más proactividad para reformar la justicia

El Secretario de Asesoría a la Presidencia de Juan Manuel Santos al Poder Judicial.



Colombia, November 15, 2010:

"(...) Another important organization that promotes justice around the world, The World Justice Project, just released its report entitled Rule of Law Index, and it includes Colombia... If we review the area of access to justice, we find that we get a score very close to zero on the effectiveness of the criminal investigation system... these reports, that are known on a global scale, must make us turn on our alarms. You—the judiciary—and us—the government—together with Congress, must put all our effort to achieving a more efficient and effective criminal justice system."

Juan Manuel Santos

President of Colombia

MAJOR ACHIEVEMENTS

SCHOLARSHIP

The World Justice Project Scholarship program supports rigorous research examining the contributions of the rule of law to various aspects of economic, political, and social development and shedding new light on how to strengthen the rule of law.

The WJP supported new scholarship in 2010, achieving notable benchmarks and initiating projects that continue into 2011.

ACCESS TO JUSTICE FOR WOMEN

WJP Staff Attorney and Programs Manager Leila Hanafi and Rule of Law Index Senior Program Associate Christine Pratt developed a joint research paper, “Morocco’s 2004 Family Code Moudawana: Improving Access to Justice for Women,” to be published by Routledge Press as part of a volume entitled *Women and Knowledge in the Mediterranean Region*. The purpose of their research was to assess women’s access to justice in Morocco through the lens of family law since the 2004 passage of Morocco’s reformed family code, the Moudawana.

Access to justice is a core dimension of the rule of law. The Moudawana regulates all matters pertaining to family life—the area of the legal system that affects women most directly. Family law is the only area of law

in Morocco that adheres to Islamic law. This scholarship presents and analyzes the Moroccan case study of family law reform and provides a reference point for other Middle East and North Africa countries working to increase women’s rights and gender equality.

The implications of the reformed family code on the dynamics of civil society were also analyzed in this scholarship. The Moudawana has created many divisions within Moroccan society. The debates within Morocco over family law reforms amount to more than just a binary dialogue between conservative Islamists who oppose family law reform and liberal modernists who condone family law reform. Within the two groups lie numerous sub-groups, many of which do not fall neatly into any single category, and group leaders have used these divisions to mobilize followers. This area is being explored as an avenue for future research.

MAJOR ACHIEVEMENTS

SCHOLARSHIP

THE WJP AND THE HAGUE JOURNAL ON THE RULE OF LAW JOINT SEMINAR

On August 31, 2010, the WJP and the *Hague Journal on the Rule of Law* held a joint seminar with leading indicator developers in the fields of governance, corruption, and access to justice. The primary goal of the seminar was to facilitate dialogue about the need for and the limitations of cross-country institutional indicators.

Presentations at this meeting will lead to the publication of a special issue of the *Hague Journal on the Rule of Law* in 2011, which will be dedicated to measurement of institutional indicators across countries.

NEW SCHOLARSHIP PLAN APPROVED

WJP Scholars Group Co-Chairs Margaret Levi and Robert Nelson will develop a scholarly program that considers critical rule of law concerns, including those identified by the WJP Rule of Law Index®. The products produced by the WJP Scholars Group will include major papers and monographs, as well as reports that will be of practical use to participants of WJP programs. The new research agenda relates to basic questions about the effectiveness of the rule of law in various domains of social life. The project will analyze the varying effects of different institutional arrangements that constitute the rule of law.



Participants at the joint Hague Journal/WJP seminar included representatives from The World Bank, the Harvard Kennedy School of Government, the Brookings Institution, Oxford University, and the Organisation for Economic Co-Operation and Development.

THE WORLD JUSTICE PROJECT

MEDIA COVERAGE

In 2010, The World Justice Project transformed its profile among international media. The WJP garnered media engagement surrounding regional Mainstreaming meetings in Ifrane, Morocco, and Lima, Peru, as well as through the successful launch of the *WJP Rule of Law Index® 2010* at the National Press Club in Washington, DC.

The WJP emerged as a recognized and trusted authority on rule of law-related issues in 2010. Journalists and legal professionals around the world cited the WJP's definition of the rule of law and *WJP Rule of Law Index® 2010* findings as ground-breaking contributions to the advancement of the rule of law.

In 2010, major international wires—including Agencia EFE, Agence France Presse, the Federation of Arab News Agencies, United Press International, and Inter Press Service—reported on WJP activities. These wire stories resulted in countless reprints. The WJP also enjoyed coverage in both the mainstream media and legal publications of over 44 countries. This resulted in over 300 media mentions in 2010.

In 2010, several international wires, leading newspapers in over 44 countries, and scores of online news outlets and blogs wrote about the WJP's programs and initiatives.



THE WORLD JUSTICE PROJECT

MEDIA COVERAGE

SPECIAL EVENT: WJP RULE OF LAW INDEX® 2010 REPORT LAUNCH, NATIONAL PRESS CLUB

The first public release of the *WJP Rule of Law Index® 2010* report was held on October 14, 2010. The event was attended by over 150 members of the Washington, DC, community and international press, and was well-publicized around the world.

Several international wires, leading newspapers in over 40 countries, and scores of online news outlets and blogs wrote about different aspects of the report's findings after the launch, resulting in over 200 media mentions of the Index. From the *ABA Journal* to *The New York Times* and *El País*, journalists around the world took note of the Index in 2010, establishing it as an authoritative reference on rule of law-related issues.

Over 150 members of the Washington, DC, community and international press attended the launch event.



Here, Rule of Law Index Director Juan Carlos Botero presents Index findings. The event also featured commentary from: William C. Hubbard, WJP Chairman of the Board of Directors; Brackett Denniston, III, Senior Vice President and General Counsel of GE; Ellen Gracie Northfleet, former Chief Justice of Brazil and WJP Board Director; and Dr. Harris Pastides, President of the University of South Carolina.

THE WORLD JUSTICE PROJECT

DONORS

The World Justice Project acknowledges the generous financial contributions that made our work possible in 2010. We would like to thank the donors listed below.

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INDIVIDUALS

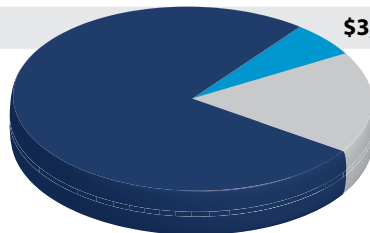
William H. Neukom
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THE WORLD JUSTICE PROJECT FINANCIALS

TOTAL INCOME	
Individual	\$11,027
Corporate	\$533,915
Law Firm	\$35,975
Foundation	\$670,395
NGO	\$70,428
Subtotal	\$1,321,740
2009 Support designated for 2010	\$2,000,000
TOTAL	\$3,321,740

PROGRAM EXPENSES	
Opportunity Fund	\$506,311
Scholarship	\$26,448
Rule of Law Index	\$753,878
US Outreach	\$38,909
World Justice Forum	\$233,492
Regional Conferences	\$770,537
TOTAL	\$2,329,576

TOTAL EXPENDITURES	
Development	\$186,999
Core Operations	\$547,659
Programs	\$2,329,576
TOTAL	\$3,064,234



THE WORLD JUSTICE PROJECT

FINANCIALS

2010 Summarized Statement of Financial Position

ASSETS		LIABILITIES	
Cash and Equivalents	\$1,220,056	Accounts Payable	\$130,871
Receivables	\$82,016	Short Term Liabilities	\$48,291
Other Assets	\$81,900	Long Term Liabilities	\$36,501
TOTAL ASSETS	\$1,383,973	TOTAL LIABILITIES	\$215,662

EQUITY	
Unrestricted Net Assets	\$58,619
Temporary Restricted Net Assets	\$2,852,184
Net Income	-\$1,742,494
TOTAL EQUITY	\$1,168,309

TOTAL LIABILITIES & EQUITY	\$1,383,972
---------------------------------------	--------------------

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